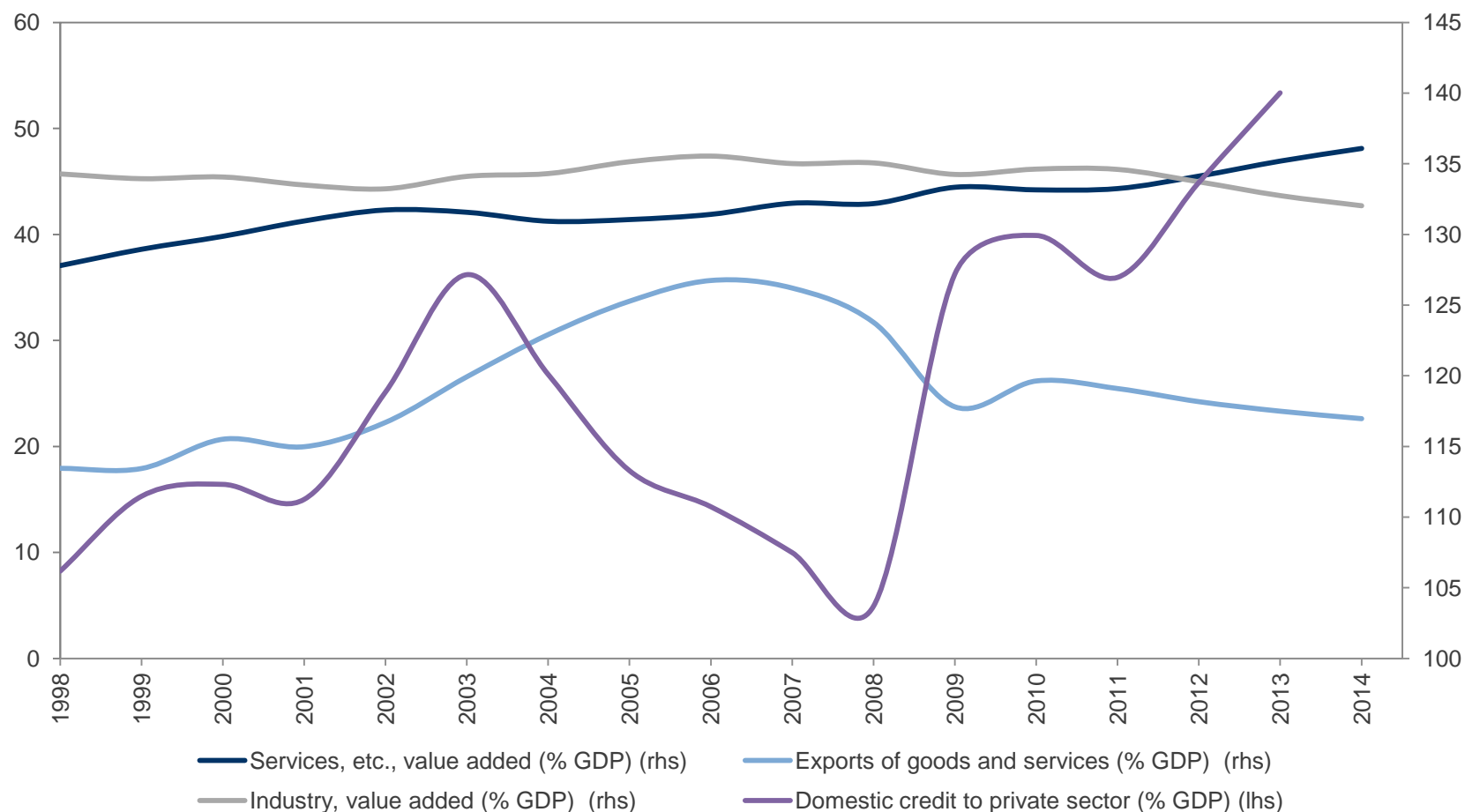




*yours  
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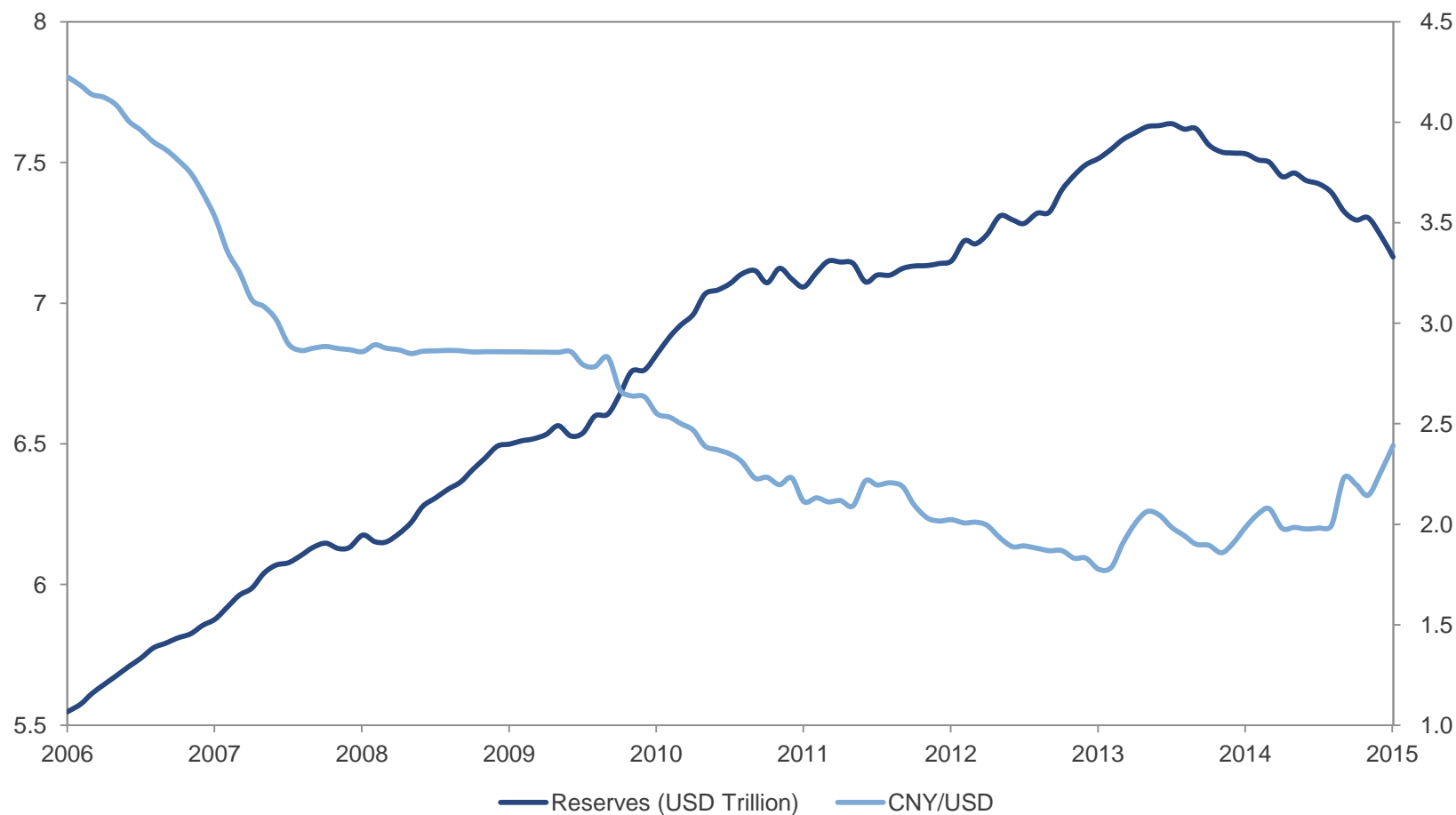
## Investment Policy

# Hope vs. reality? China's economic rebalancing



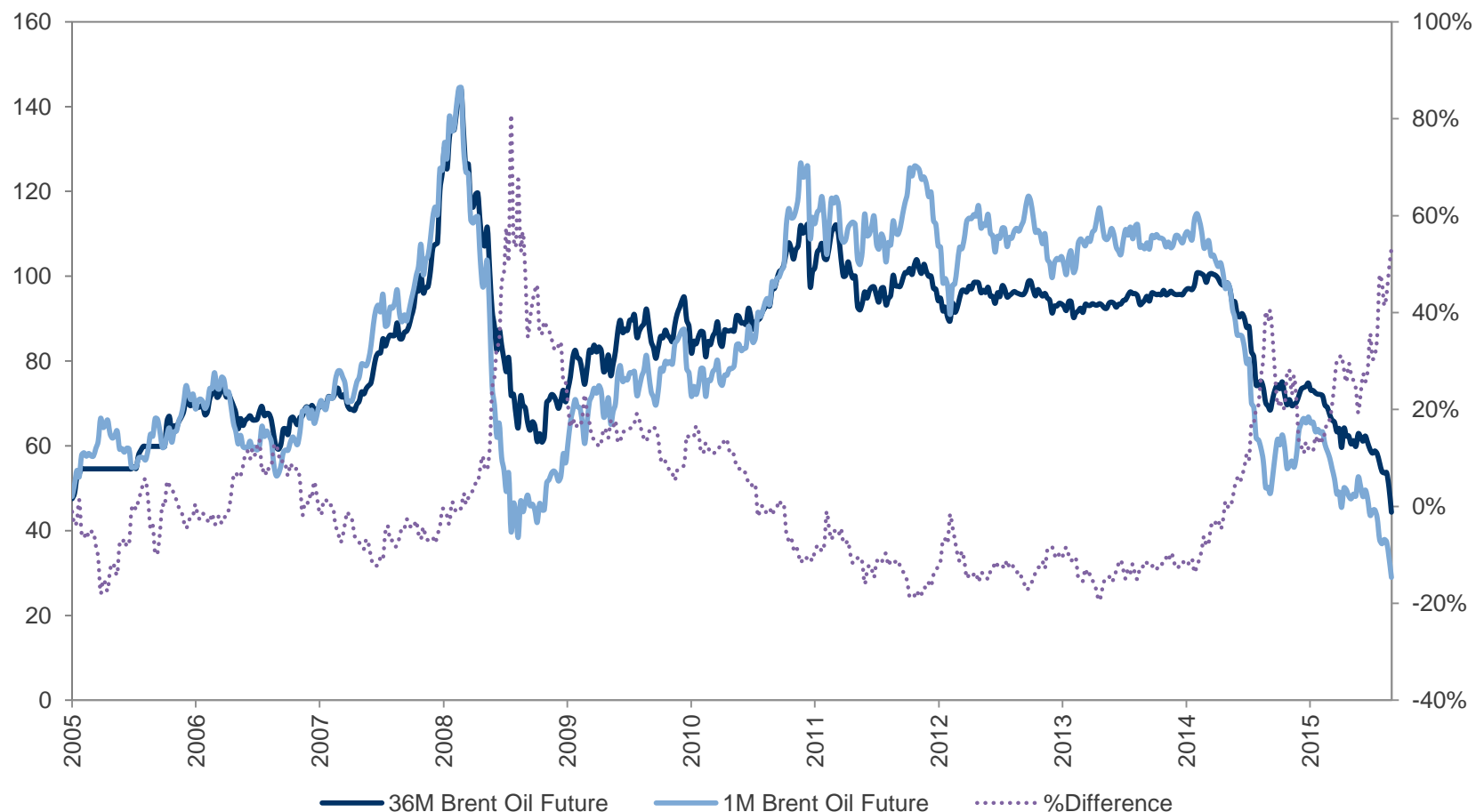
- The debate about the transition from the “old” economic model based in **investments, industry and exports**, towards a “new” economic paradigm driven by **services and consumption** in our view has more of hope than reality. First of all because no large country has made such a transition in a very short period of time
- Moreover, the pick-up in services is greatly influenced by the growth of **financial services** as a result of a sharp credit expansion, which cast doubts about its **sustainability**

## CNY in a reversing trend



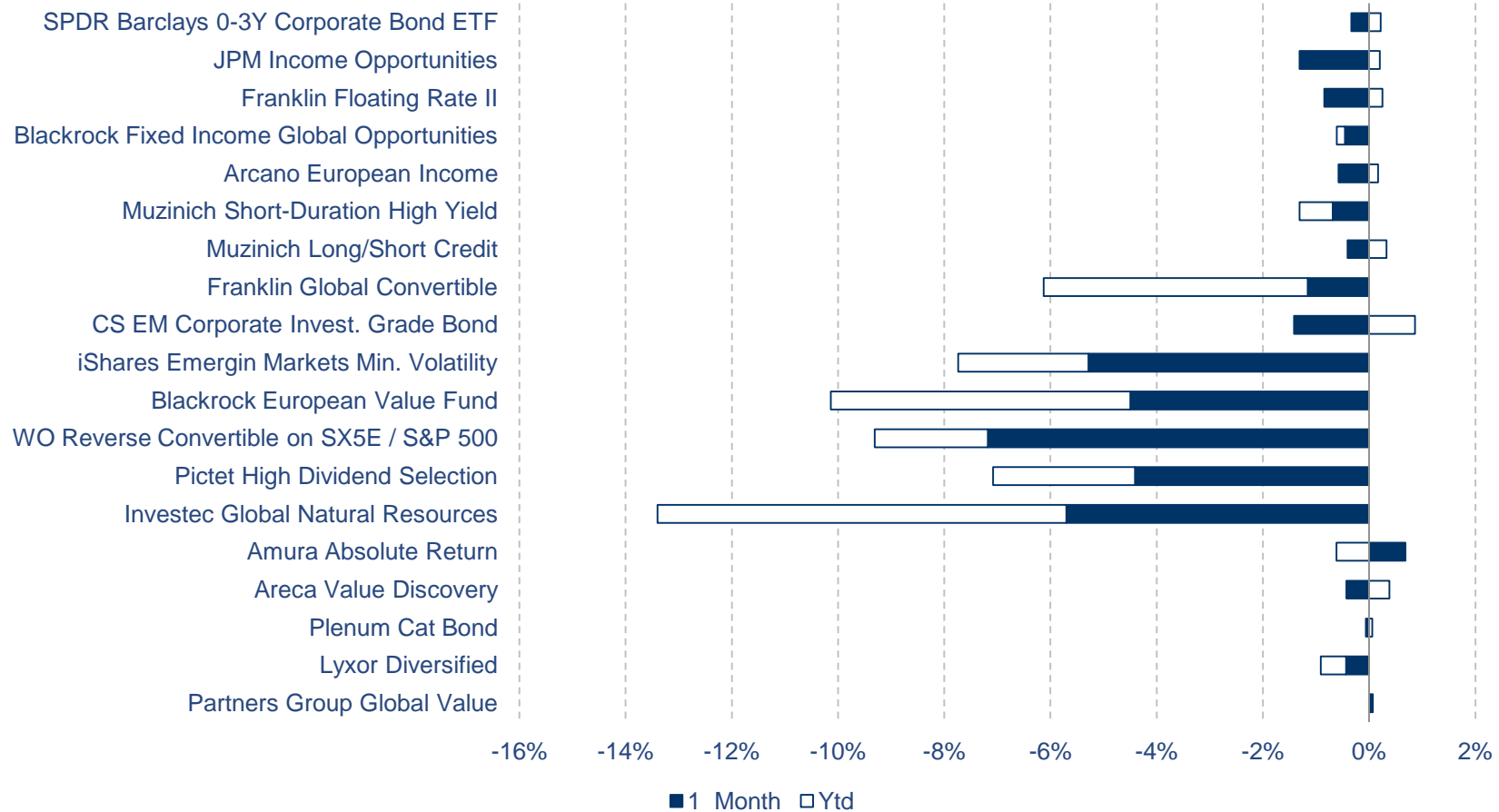
- The long time accumulation of **reserves** by Chinese authorities has been a result of a positive current account balanced coupled by currency interventions to keep a **weak Renminbi**
- A reversal of this trend started in 2013 as Chinese exports **started to stagnate**, and reserves had to be used to keep the value of the currency instead of curbing its appreciation
- The **strong capital outflows** the country is currently experiencing is further accelerating the decline in investments

# Commodities as a leading economic indicator?



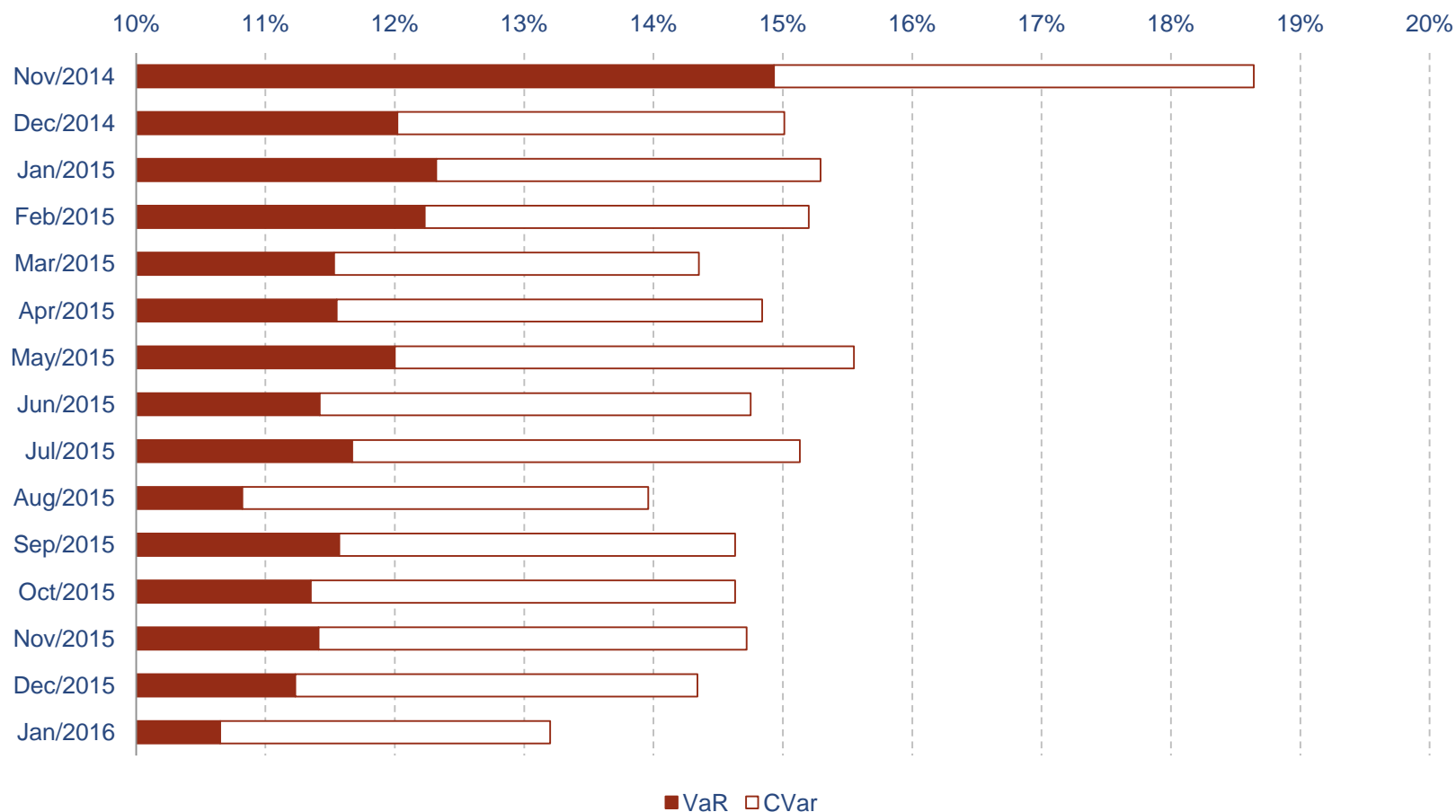
- The slump in commodity prices is both a function of **excess supply** and a **deceleration in demand**. The former has worsened due to the **OPEC's inaction** and the addition of **new suppliers** to the market, whilst the latter has been exacerbated by **speculators** betting on a sharp economic decline
- The prices of **long-term contracts** have accommodated a large part of the decline, indicating current spot prices are becoming structural, with the **speed of the adjustment** pointing towards bleak economic expectations

# Sell-off in equities ameliorated by low correlation



- The increase in **correlation** between **equities** and **credit** witnessed in August has **not repeated** during January's sell-off
- **Alternative investments** have continued proving its value as a source of **diversification** and **low volatility**

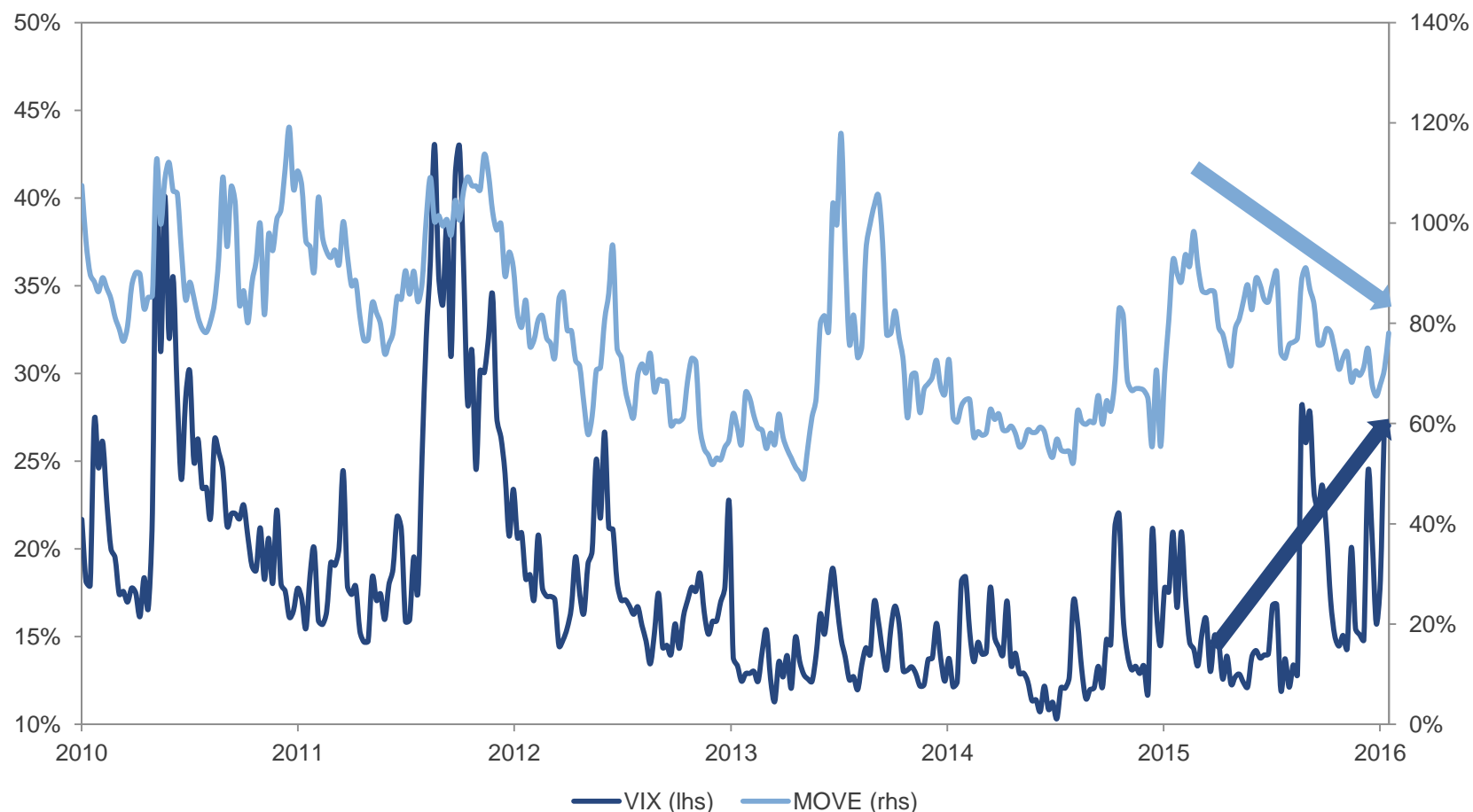
# Model portfolio de-risking process continues



- Since **one year ago** the model portfolio has been significantly **de-risked**
- Since **August's** correction, we have **further taken out risk** from the portfolio; a process continued in **January** this year by further **reducing exposure to credit** (High Yield and Emerging Markets)
- The **reduction in risk** has been greater than that indicated by the VaR, as **volatility has markedly increased** throughout the year, which causes the VaR to increase automatically

Source: Bloomberg as of January 18, 2016

# Option markets increasingly pricing a recession



- **Equity volatility** has increase throughout 2015, and may continue doing so in the future as uncertainty about global economic growth and diverging monetary policies grows
- On the other hand, **Treasury bonds option volatility** has decreased despite the Fed raising rates in December, indicating that the bond market has anchored its growth expectations at the low end, which is being confirmed by **disappointing macro data**

# Three broad scenarios

	Scenario 1 Global economic slowdown	Scenario 2 Muddling through	Scenario 3 Inflation surprise
Drivers	<ul style="list-style-type: none"> <li>Global economic slowdown led by a hard-landing in China</li> <li>Fed delays rate rises indefinitely</li> <li>Strong deflationary scenario due to a combination of low growth and structural factors (demographics, low aggregated demand, deleveraging)</li> </ul>	<ul style="list-style-type: none"> <li>Chinese authorities stabilize the market and halts economic rebalancing (weaker yuan, higher IP). US, Japan and Europe continue exhibiting low but stable growth</li> <li>Fed rise rates at an accommodative pace</li> <li>Low inflation due to structural factors (demographics, low aggregated demand, deleveraging)</li> </ul>	<ul style="list-style-type: none"> <li>Growth concerns dissipate, with economic activity accelerating in Europe and Japan</li> <li>Inflation in US unexpectedly increases</li> <li>The Fed is behind the curve and is forced to rise rates aggressively</li> </ul>
Market impact	<ul style="list-style-type: none"> <li>Correction in credit due to a rise in defaults and a widening of corporate spreads</li> <li>Correction in equities due to lower projected earnings, though low rates will offer support</li> <li>Sovereign and IG credit to profit due to flight to quality and the continuation of an ultra-loose monetary policy globally</li> <li>USD neutral to weak as flight to quality is counterbalanced by low interest rates</li> <li>Commodities to remain depressed</li> </ul>	<ul style="list-style-type: none"> <li>Equities recover moderately, particularly in Europe</li> <li>Credit spreads remain stable as the credit cycle is further elongated</li> <li>Sovereign and IG suffer as monetary policy is progressively normalized</li> <li>USD appreciate moderately due to higher interest rate differentials</li> <li>Commodities remain weak in short term, but rebound in long-term as supply and demand balance out</li> </ul>	<ul style="list-style-type: none"> <li>Correction in equities due to higher rates. Impact will be mitigated if higher inflation is the consequence of an acceleration in growth</li> <li>Sovereign and IG bonds will face steep losses due to higher rates, particularly if long-term inflation expectations rise</li> <li>Corporate credit will correct moderately if inflation comes together with higher growth</li> <li>The USD will appreciate, particularly against those currencies facing deflation</li> <li>Commodities will gain from higher inflation</li> </ul>
Probability	40% ↑ (+5%)	40% ↓ (-5%)	20%

### Short-term catalyzers

Chinese QE, Fed pauses, macro-data (particularly in China) showing resilience

### Other risks

Commodity prices lead to political destabilization (Russia, Saudi Arabia, Iran, Venezuela, etc.), US elections, Greece, Terrorism, Brexit...



# Where to shelter?

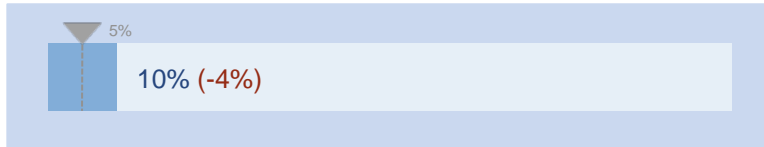


- The only good news of the current investment environment is that with the **widening of spreads** that has taken place since mid 2013, **investment grade corporate debt** in USD offers now a **favorable risk/return**
- On the other hand, **treasury rates have also picked up** with the exit from a zero interest rates monetary policy by the Fed, which provides a higher yield base
- Nonetheless, we prefer **short maturities** over long ones in order to have low interest rates risk exposure

- We remain extremely cautious in **fixed income** due to a very unattractive combination of risk and return. We no longer **favor credit exposure** as we think the macroeconomic picture has deteriorated significantly. On the other hand, **high quality bonds** – particularly **corporate investment grade** – have turned attractive following the widening in spreads. In this context:
  - **Liquidity** of the underlying instruments has to be assessed when investing in mutual fixed-income funds
  - **Low duration** limits the impact of interest rate rises
  - **Currency hedging** is needed. Unusually high volatility erodes diversification benefits from FX exposure
- Central banks have created an environment where **valuations** are largely **dependent on interest rates to remain low for long**. Hence, the incoming normalization in US monetary policy is causing **investor anxiety**. From a **valuation** perspective, we favor **European equities** and **high-dividend stocks**
- **Alternative investments** offer a much needed source of **diversification** and (partially) **uncorrelated returns**. We recommend allocating a significant part of the portfolio to Multi-Strategy Hedge-Funds, Private Equity, Cat Bonds, Commodities and derivative strategies (covered-calls)
- A **larger than usual cash allocation** is advisable as the **opportunity cost** of holding cash has decreased dramatically, and it offers **flexibility** to enter the market in an opportunistic manner

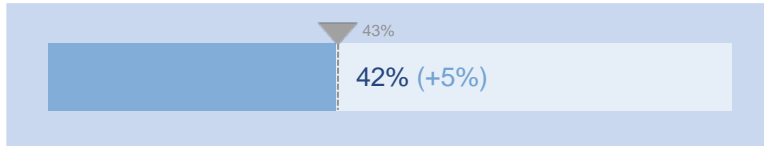
# MWM Investment Policy

## Cash



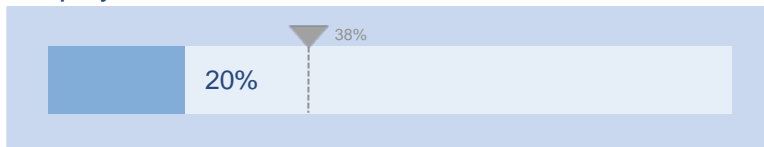
- In the current interest rate environment the opportunity cost of holding cash has significantly decreased, hence, waiting for good investment opportunities is a sensible investment strategy
- Nonetheless, we have reduced the allocation to enhanced cash strategies as we have taken a more conservative stance on credit

## Fixed Income



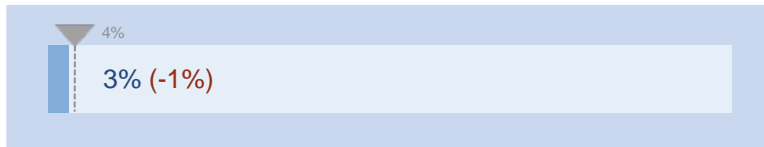
- Highest-quality fixed income in USD currently offers a better combination of risk and return since credit spreads have significantly normalized during last year
- On the other hand, high-yield, emerging markets and convertible bonds start to look less attractive in the light of the bleak global economic outlook

## Equity



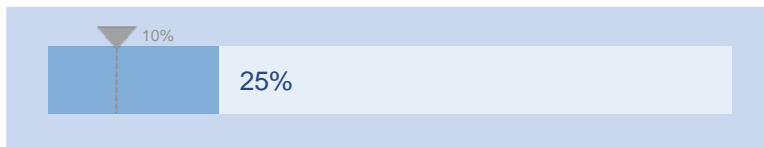
- Despite the correction experienced over the past months, equity valuations remain greatly supported by low interest rates. A potential normalization of interest rates poses a risk of returning to lower valuation multiples
- In relative terms, Europe looks still more attractive than US and Asia

## Commodities



- The sell-off in commodities can no longer be solely explained due to an oversupply in the market, and needs also to be reflecting expectations of a deceleration in global economic activity
- Despite we think that the price decline was too pronounced and current levels may be a good entry point, we prefer to cut exposure to mitigate downside risks in case we are proved to be wrong

## Alternative investments

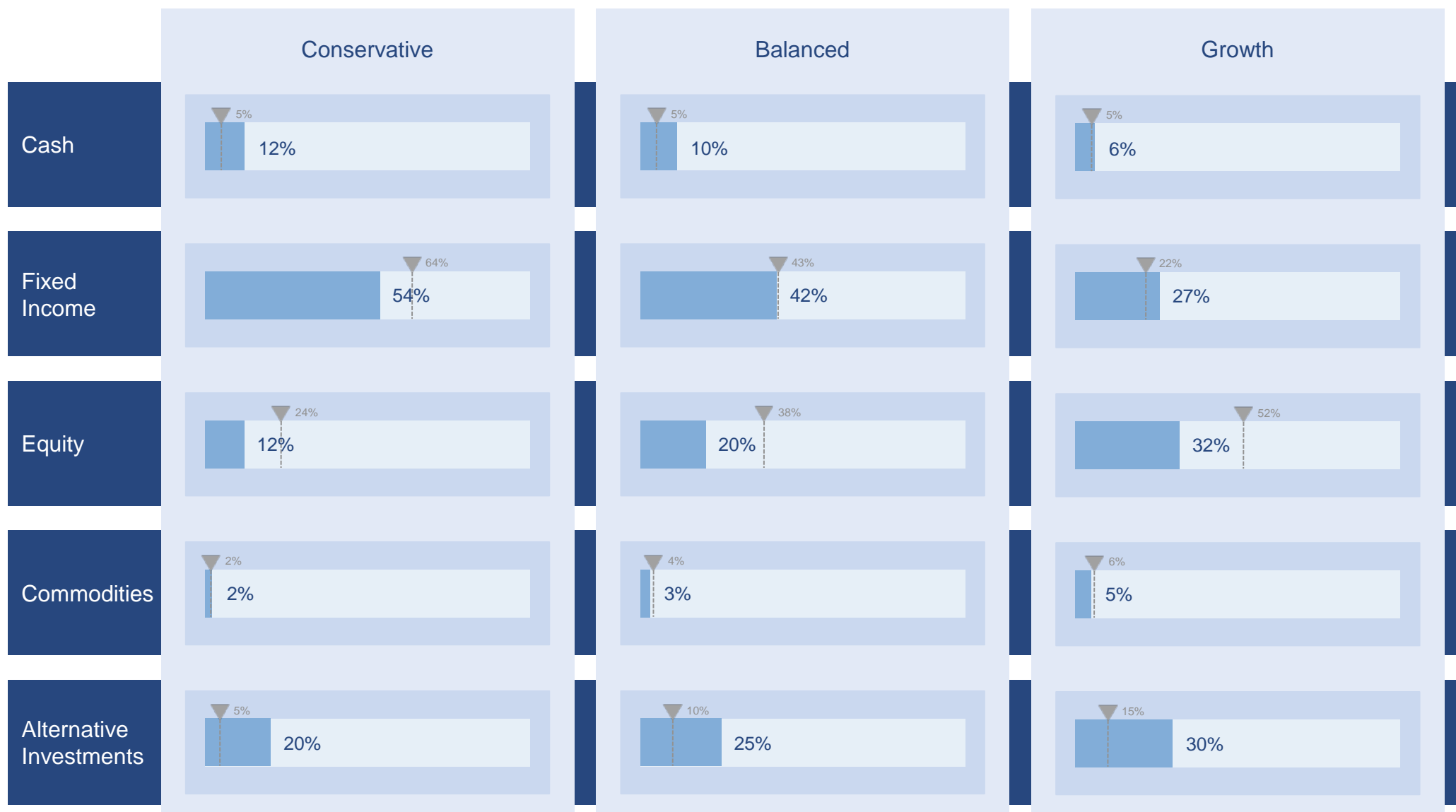


- Alternative investments as a source of low volatility and uncorrelated returns are more attractive than ever in the wake of the current latent risks in the market
- However, there is always a certain degree of correlation with traditional asset classes and double digit returns cannot be expected in the current environment

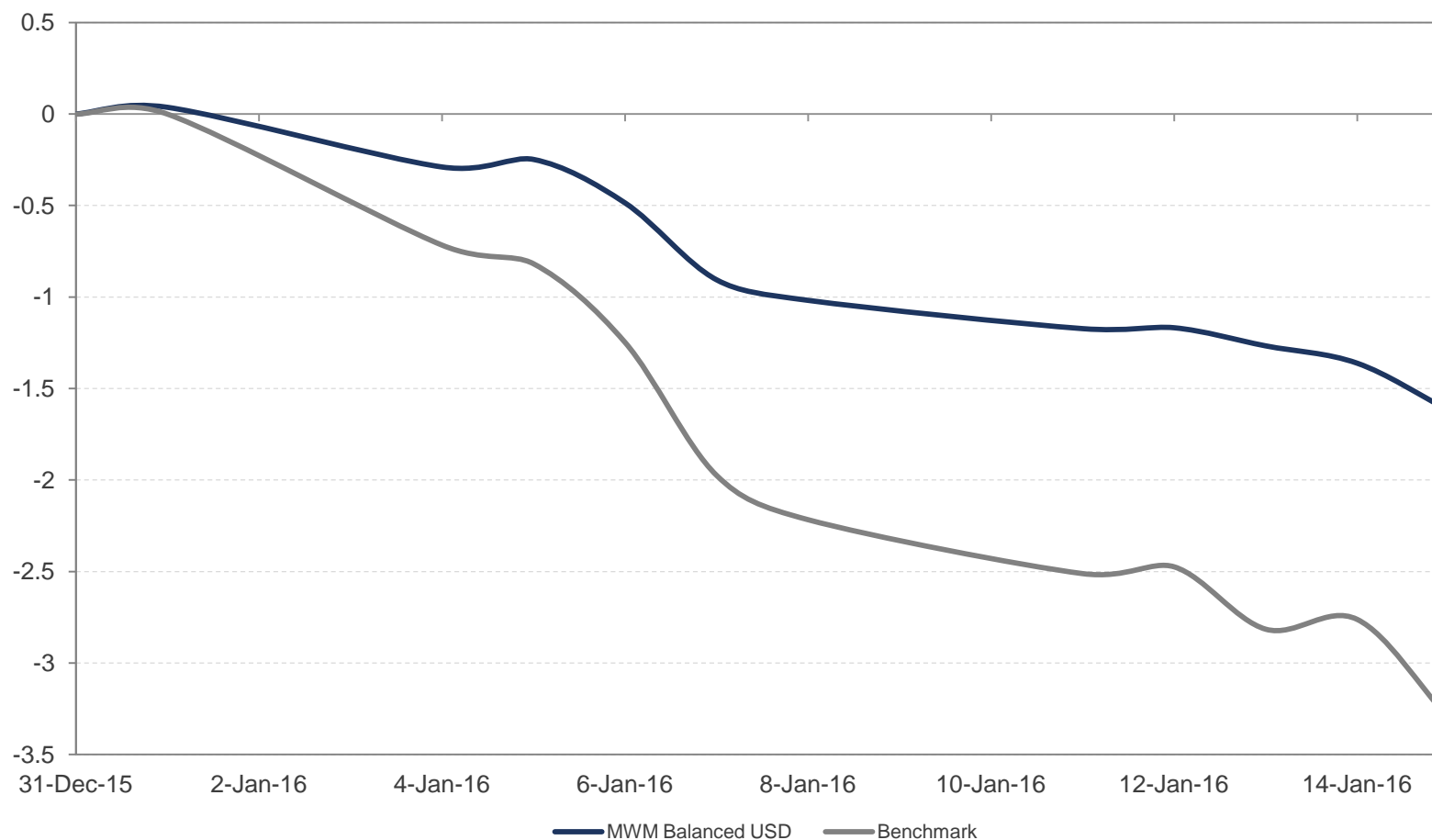
# MWM Model Portfolio

Cash	Cash	• Cash	6%	10%
	Money market	• Mora Money Market	4%	
Fixed Income	US Treasuries	• iShares Treasury Bond 3-7yr	8%	42%
	Short-Term Corporate Bonds	• SPDR Barclays 0-3Y Corporate Bond ETF	8%	
		• iShares USD Short Duration Corporate Bond	8%	
		High Yield US	• Muzinich Short Duration High Yield	
	High Yield Europe	• Arcano European Income	3%	
	High Yield Absolute Return	• Muzinich Long/Short Credit Yield	3%	
	Emerging Markets	• CS EM Corporate Investment Grade Bond	3%	
	Leveraged Loans	• Franklin Floating Rate II Fund	3%	
Convertible Bonds	• Fundlogic Salar Convertibles	3%		
Equity	Europe	• Blackrock European Value Fund	3%	20%
		• THEAM Quant Equity Europe Income	3%	
	Volatility	• Reverse Convertibles on Blue Chips	6%	
	Emerging Markets	• iShares MSCI Emerging Markets Minimum Volatility	3%	
High Dividend Yield	• Pictet High-Dividend Selection	5%		
Commodities	Diversified	• Investec Global Natural Resources	3%	3%
Alternative Investments	Multi-Strategy	• EDR Prifund Alpha Uncorrelated	5%	25%
	Multi-Strategy	• Amura Absolute Return	5%	
	Relative Value	• Areca Value Discovery	5%	
	Cat Bonds	• Plenum CAT Bond Fund	5%	
	Private Equity	• Partners Group Global Value	5%	

# MWM Investment Profiles



# MWM Model Portfolio – Ytd performance (Net)

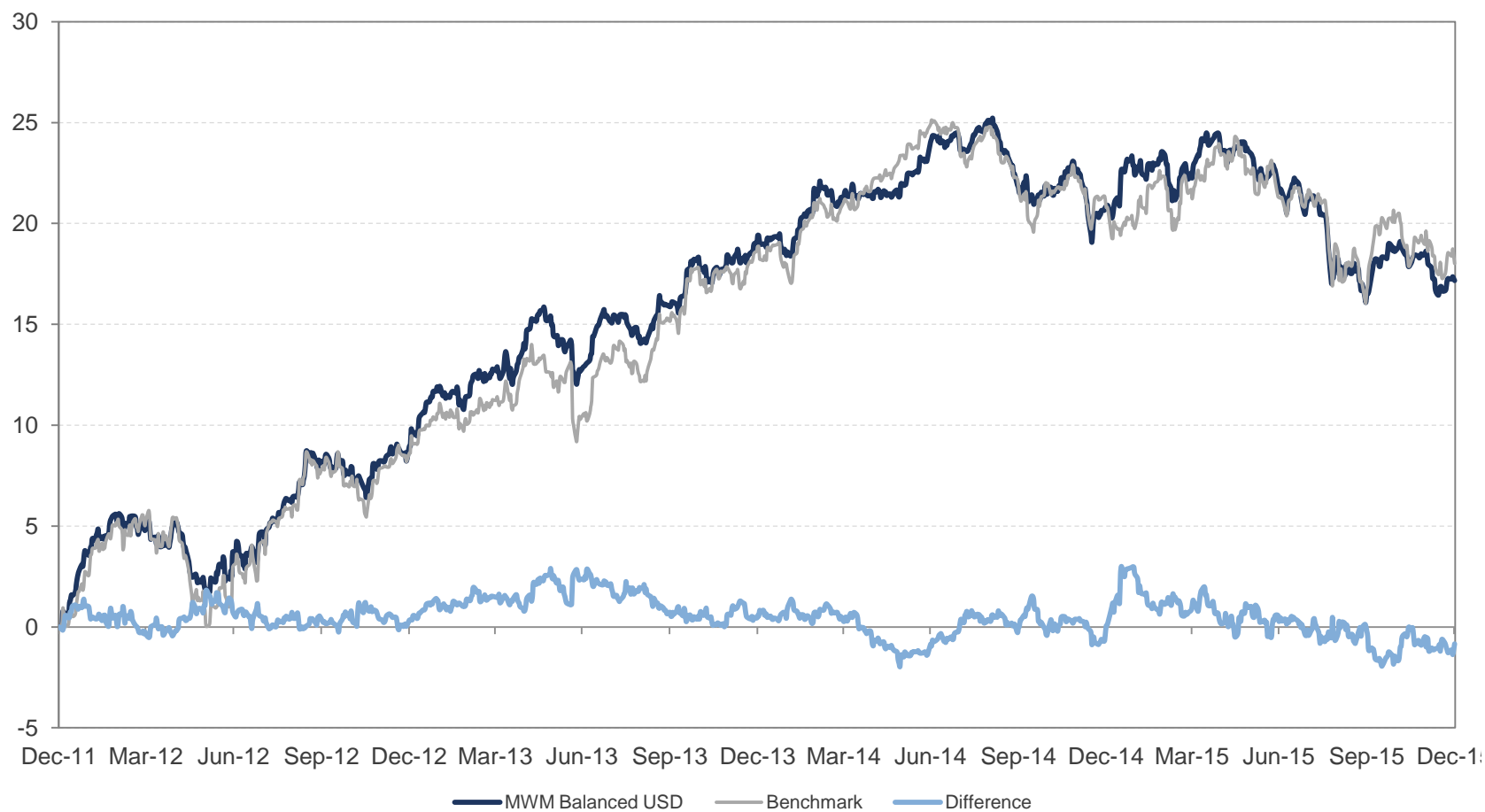


- **Total Return (Ytd<sup>1</sup>): -1.61% vs. -3.30% Benchmark<sup>2</sup>**
- **Standard Deviation (Ytd<sup>1</sup>): 2.43% vs. 4.63% Benchmark<sup>2</sup>**
- **Downside Risk (Ytd<sup>1</sup>): 1.82% vs. 3.37% Benchmark<sup>2</sup>**
- **Var 95% (Ytd<sup>1</sup>): -0.37% vs. -0.73% Benchmark<sup>2</sup>**

<sup>1</sup> As of January 18, 2016

<sup>2</sup> Benchmark = 5% Fed Funds + 43% JPM Global Aggregate Bond Index + 38% MSCI World + 4% S&P GSCI + 10% HFRI FoHF

# MWM Model Portfolio - Historical performance (1)

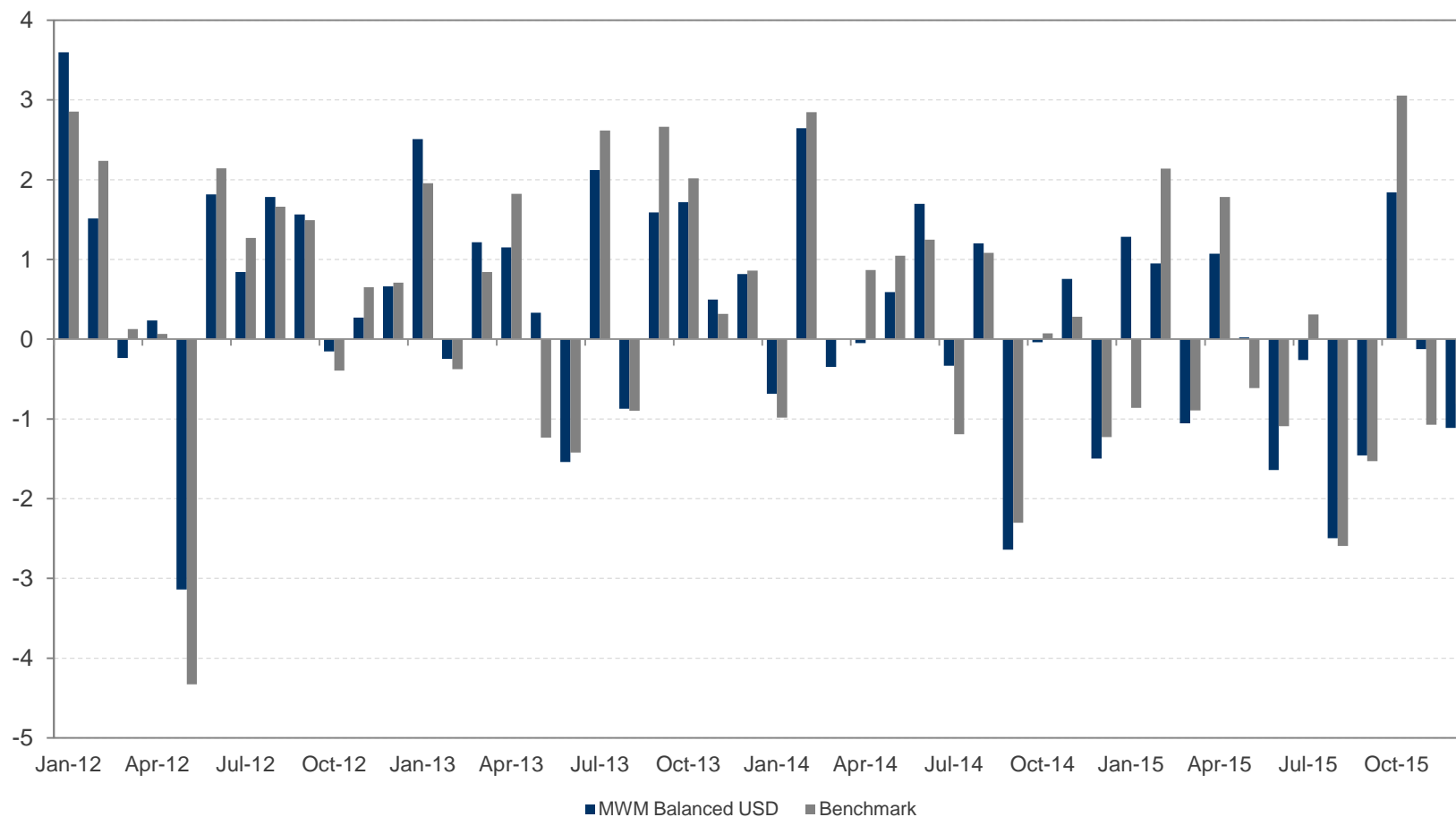


- **Total Return (1 year<sup>1</sup>): -5.55% vs. -4.43% Benchmark<sup>2</sup>**
- **Total Return (3 year<sup>1</sup>): 4.16% vs. 3.91% Benchmark<sup>2</sup>**
- **Total Return (Since Jan 12<sup>1</sup>): 17.16% vs. 18.01% Benchmark<sup>2</sup>**

<sup>1</sup> As of December 31, 2015

<sup>2</sup> Benchmark = 5% Fed Funds + 43% JPM Global Aggregate Bond Index + 38% MSCI World + 4% S&P GSCI + 10% HFRI FoHF

# MWM Model Portfolio - Historical performance (2)



- **Standard Deviation (1 year<sup>1</sup>): 4.01% vs. 5.48% Benchmark<sup>2</sup>**
- **Downside Risk (1 year<sup>1</sup>): 2.98% vs. 3.92% Benchmark<sup>2</sup>**
- **Sharpe Ratio (1 year<sup>1</sup>): -1.37% vs. -0.78% Benchmark<sup>2</sup>**
- **Var 95% (1 day<sup>1</sup>): -0.43% vs. -0.56% Benchmark<sup>2</sup>**

<sup>1</sup> As of December 31, 2015

<sup>2</sup> Benchmark = 5% Fed Funds + 43% JPM Global Aggregate Bond Index + 38% MSCI World + 4% S&P GSCI + 10% HFRI FoHF



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