

Investment Policy February 2020





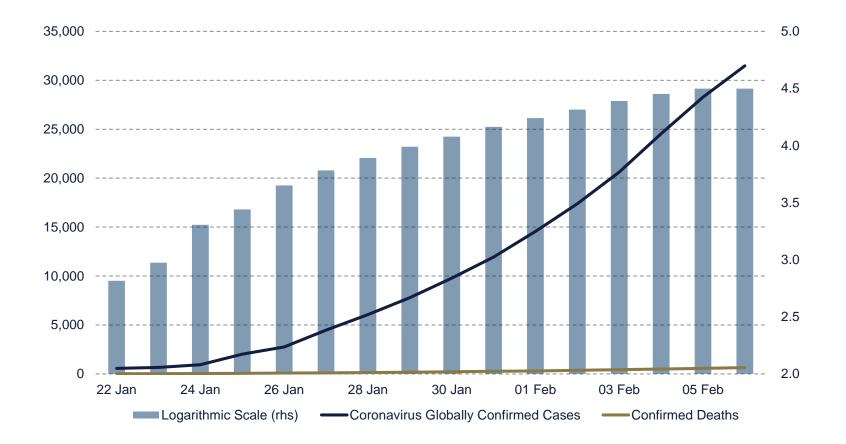
- The new **coronavirus outbreak has dominated the headlines and shocked financial markets**. Although compared to the SARS epidemic, the new virus is proving to be less lethal, it is also becoming much more contagious, increasing the **risk of a global pandemic**. Fortunately, this time the Chinese authorities have reacted quickly and have taken decisive measures to stop the spread of the disease
- Currently, it is still too early to judge whether the virus can be controlled. The number of new cases will undoubtedly increase in the coming months, but in order to consider it as an isolated incident we need to observe a slowdown in the rate of disease spread
- Beyond the regrettable cost in human lives, from an economic perspective, we must try to discern whether the effects caused by the disease will be irreversible (destruction of capital or foregone consumption) or transitory (postponed investments or deferred consumption).
- More **harmful long-term effects can be ruled out**, since a vaccine should be ready in the coming months. However, the **Chinese economy will be negatively affected** and, depending on how seriously, there is a risk that the world economy may fall into a recession
- The epidemic has triggered a typical "risk-off" event in financial markets, with interest rates declining, volatility increasing, and credit spreads widening. However, the correction seems excessive, taking into account that the probability that the new disease may cause an economic recession is low
- The emergence of the coronavirus has taken the focus away from the latest batch of macroeconomic data, which points to a worldwide synchronized recovery in manufacturing. A lower probability of recession combined with extremely low interest rates continue to underpin risk assets. Equities in particular continue offering a very attractive risk premium, both in absolute terms (compared to its historical average) and in relative terms (compared to credit)



Asset Class		View	Rationale	
	US Treasuries		Treasuries offer protection from a slowdown in growth, but we believe that current long-term yields are unattractive, preferring shorter maturities	
Fixed Income	US Credit	+	Corporate debt and High Yield currently offer the best combination of risk and return. We prefer medium maturities as the yield curve has flattened considerably and there is little term premium to compensate for taking interest rate risk	
	European Sovereign	—	High quality debt in Euros presents a very unattractive combination of risk and return as current yields offer very little cushion to weather potential interest rates increases	
	European Credit		In European credit we only see value in subordinated debt, asset-backed securities and short-duration high yield	
	Emerging Markets	+	Emerging Markets currencies and spreads have adjusted significantly to a stronger dollar and the uncertainties around global growth. With the Fed signaling being closer to the neutral rate, we deem current levels to offer fair value	
Equities	US	+	After the recent market corrections and the increase in corporate earnings, valuations have improved. We have therefore increased our exposure to US equities, mostly through quality and growth oriented companies; favoring those that pay reliable dividends	
	Europe		From a relative valuation perspective, we like European stocks as they trade at lower multiples, and we expect profits to pick up as economic activity accelerates	
	Japan	=	Japanese stocks are the cheapest in developed markets, but have suffered recently due to sluggish growth, and concerns about global trade	
	Emerging Markets	=	Emerging markets have recovered significantly as the outlook for a stronger dollar and an economic slowdown subside. Consequently, we have seized the opportunity to reduce our exposure	
	Sectors & Themes	+	Beyond our core call for quality-growth companies, we favor Real Estate, Infrastructure and Biotechnology	
Alternative Investments	Multi-Strategy Hedge Funds	-	Multi-strategy / multi-manager hedge funds with daily liquidity are having a disappointing performance, particularly when compared with other less risky alternatives, like short-term corporate bonds	
	Commodities	—	In the present late-cycle environment, with inflation pressures remaining subdued, we see limited upside for commodities However, we favor gold in the current negative real interest rates environment	
	Private Equity	=	Investing in late-stage private equity provides access to the asset class with liquidity provision up to a certain degree	

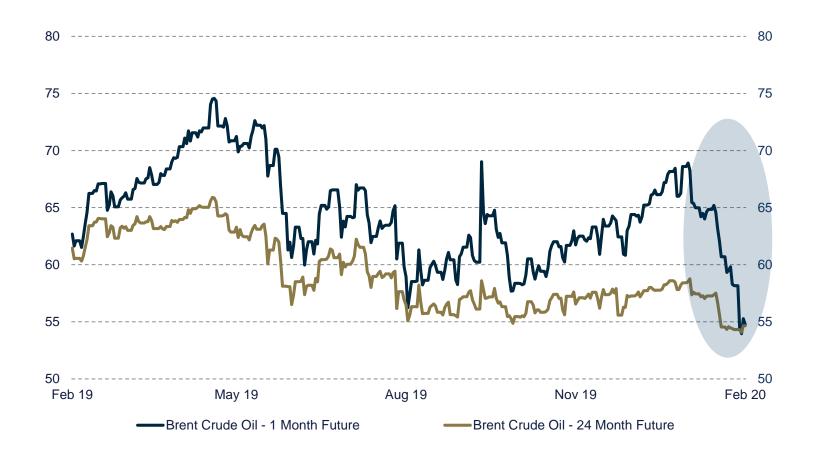
3





- The outbreak of the new coronavirus is a good example of what economists call **"external shocks"** events that can have a profound economic impact, but are impossible to predict
- Compared to the **SARS epidemic**, the new virus is proving to be more contagious, but less lethal. Another difference is that this time the Chinese authorities have reacted more quickly. At this time, it is **critical that the spread of the disease begin** to show signs of being under control

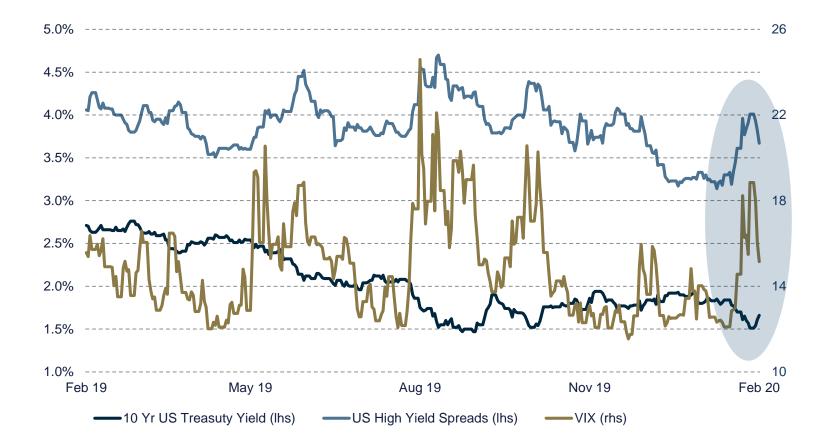




- We are always exposed to this type of unfortunate events, from an economic point of view, the relevant thing is to **assess** whether they can cause effects that are irreversible (destruction of capital or foregone consumption) or transitory (postponed investments or deferred consumption)
- At the moment, it seems that the Chinese economy is going to take the worst part due to transport restrictions and lower commercial activity. Second-order effects will also be felt in the global economy, particularly in the raw materials, luxury and transportation sectors

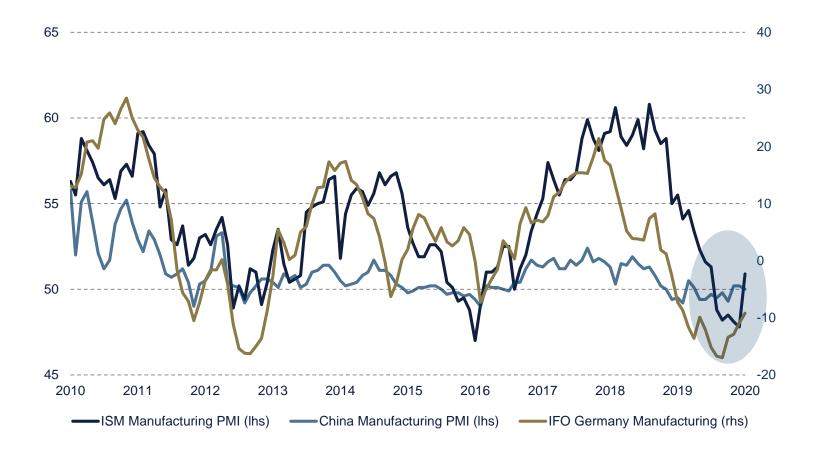
Risk-Off





- Financial markets have reacted in the well-rehearsed "risk-off" fashion, with interest rates declining, volatility increasing, and credit spreads widening
- However, the correction seems excessive, taking into account that the probability that the new disease may cause an economic recession is low and, as a consequence, has already been partially reversed

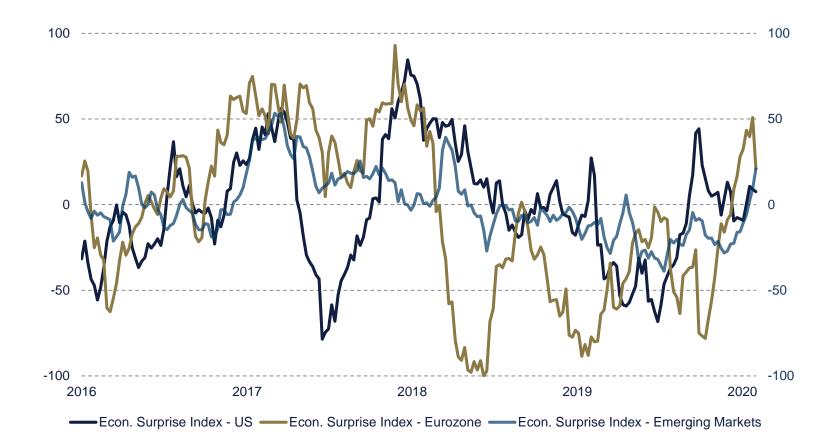




- The virus outbreak has masked the improvement in macroeconomic data, particularly in the manufacturing sector, which continued pulling out of the bottom through January
- This provides **confirmatory evidence that the slowdown was mainly due to trade tensions** and, once the latter have been resolved, points to a continuation of the recovery



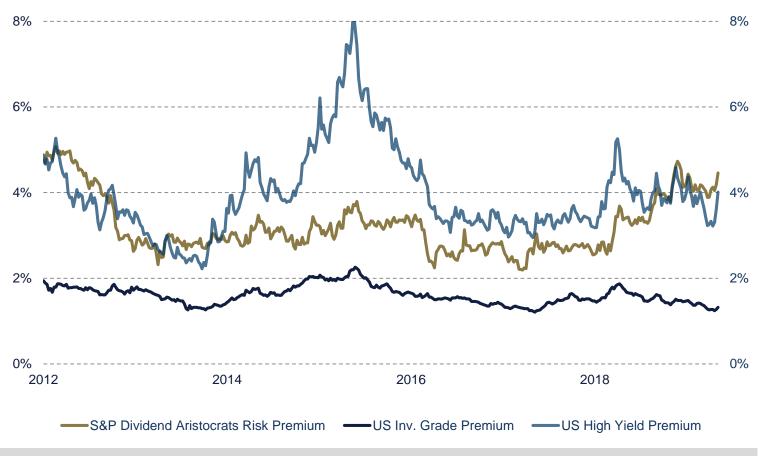
Broad synchronized improvement



- The rebound in activity has been felt not only in the manufacturing sector, but also across a wide range of economic indicators
- In addition, economic conditions have **improved simultaneously in the main economic blocs**, which had not happened since 2017



Equities still offering most value

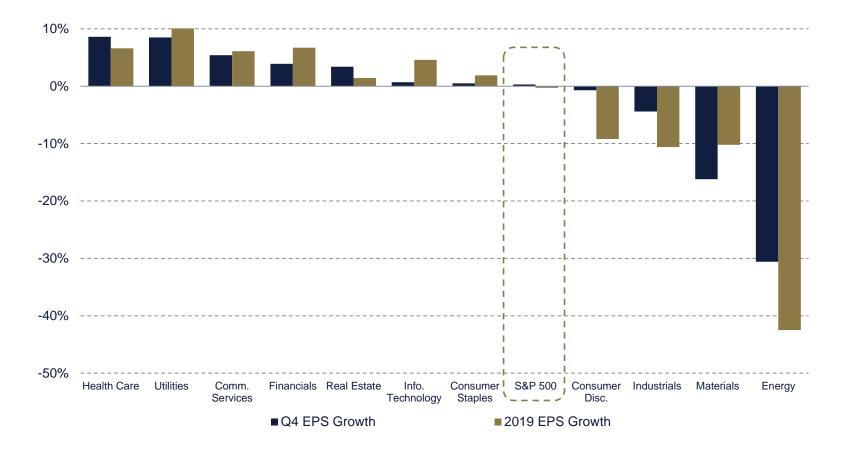


• The sharp decline in long-term interest rates continues to underpin risk assets

• Equities continue to offer a very attractive risk premium, both in absolute terms (compared to their historical average), and in relative terms (compared to credit)



Sector dispersion continues



- On average, **corporate earnings in the last quarter have exceeded expectations**, although by a smaller margin compared to previous quarters. In general, **the year will close with a slight decrease in profits**, after four consecutive quarters of contraction
- A growing dispersion across sectors can be observed, with the "new economy" having much better performance than the "old economy". We expect this trend to continue and, therefore, we favour "quality-growth" over "value" stocks



Back to negative real interest rates

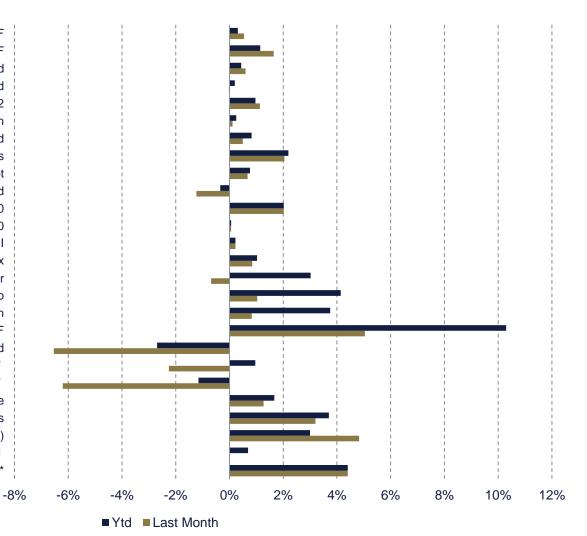


[•] Adjusting for inflation, interest rates have turn again negative. This reinforces the attractiveness of real assets such as gold, real estate and infrastructure

[•] In relation to the euro, the fundamentals of the dollar have weakened slightly, but it is still strongly supported by its higher real returns



iShares \$ Treasury Bond 1-3yr UCITS ETF iShares \$ Treasury Bond 3-7yr UCITS ETF iShares USD Short Duration Corporate Bond **Muzinich Short-Duration High Yield** AB Mortgage Income Portfolio - A2 Arcano Low Volatility Europ. Inc USDh Neuberger Berman Corporate Hybrid GAM Star Credit Opportunities Neuberger Berman Short Duration EM Debt GAM Multibond Local Emerging Bond Bonus Certificate S&P 500 Bonus Certificate Euros Stoxx 50 Bonus Certificate SMI BNP Paribas TIER US x2 Index iShares Edge MSCI USA Quality Factor Wellington Global Quality Growth Portfolio Amundi - Polen Capital Global Growth iShares Global Clean Energy ETF UCITS ETF Polar Capital Biotechnology Fund SPDR S&P US Dividend Aristocrats UCITS ETF iShares MSCI Emerging Markets ETF Partners Group Listed Infrastructure Henderson Global Property Equities iShares Gold (CH) Franklin K2 Alternative Strategies Fund Partners Group Global Value*



Investment scenarios



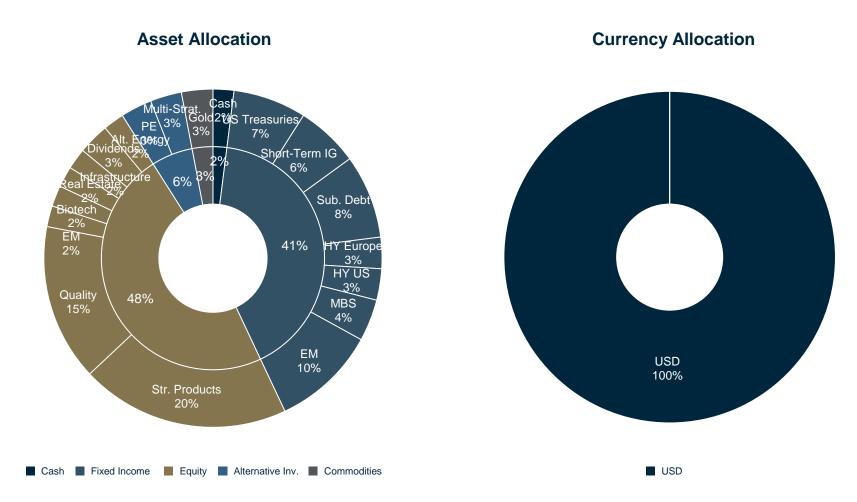
	Scenario 1 End of the cycle	Scenario 2 Goldilocks	Scenario 3 New regime
Drivers	 Global economic slowdown caused by political accidents or policy errors (Trade war with China, EU breakup, a too aggressive Fed, etc.) Deflationary scenario due to a combination of low growth and structural factors, although the rise of protectionism would be inflationary The Fed will have to sharply reverse course, which would be complicated if inflation is rising 	 The fiscal stimulus in the US provides a short-term impulse to the global economy, but not enough to attain a higher growth trajectory Inflation remains subdued globally due to structural factors (demographics, low aggregated demand, deleveraging, globalization) The Fed hold rates, or lowers them preemptively to avoid a slowdown 	 Growth concerns dissipate, with economic activity accelerating in US, Europe and Japan Inflation in the US increases, as a consequence or president Trump's fiscal stimulus, and pulls other developed economies off deflation The Fed has to step up the pace of rate increases and/or reduce balance sheet
Market impact	 Correction in credit due to a rise in defaults and a widening of corporate spreads Correction in equities due to lower projected earnings, though declining rates will offer support Sovereign and IG credit to profit due to flight to quality and the continuation of an ultra-loose monetary policy globally USD neutral to weak as flight to quality is counterbalanced by low interest rates Commodities will fall 	 Equities appreciate moderately, with growth outperforming value Credit spreads remain stable as the credit cycle is further elongated Short-term sovereign and IG offer interesting yields with little interest rate and credit risk If the Fed continues to loosen, the USD will weaken, as interest rate differentials narrow Commodity prices will rise moderately, as prices remain still relatively depressed 	 Impact on equities will depend on how much real economic growth is sustained, and how accommodative the Fed remains Sovereign and IG bonds will face steep losses due to higher rates, particularly if long-term inflation expectations rise Corporate credit will correct moderately if inflation comes together with higher growth The USD will appreciate, particularly against those currencies facing deflation Commodities will gain from higher inflation
Probability	35% (-5%)	45% (+5%)	20%

End of trade dispute, improvement in macro-data globally, lower geopolitical tensions

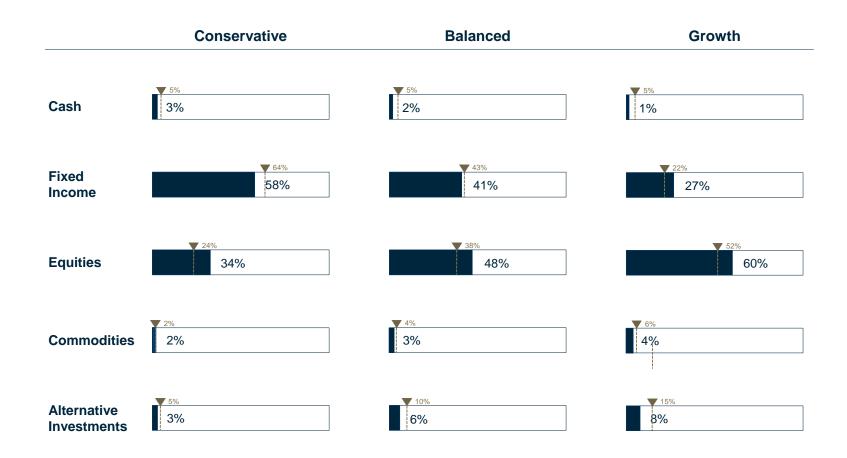
Other risks

Iran, Trade war, Brexit implementation, Spread of populist political parties, China slowdown, Terrorism, Hong Kong unrest



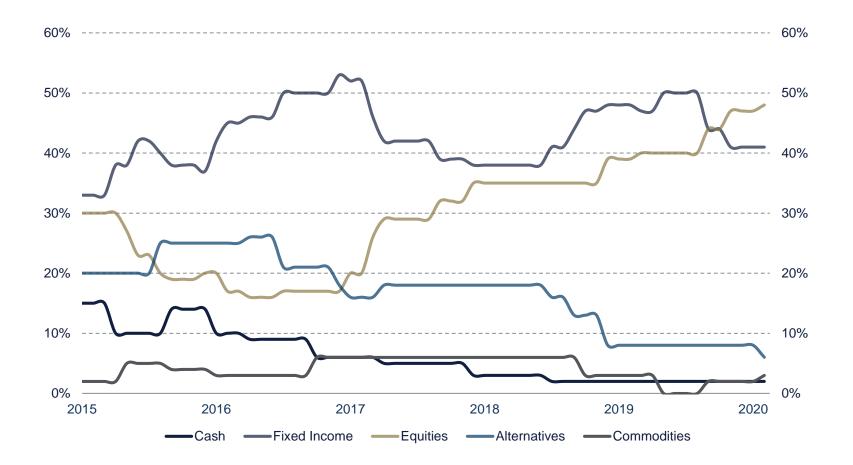






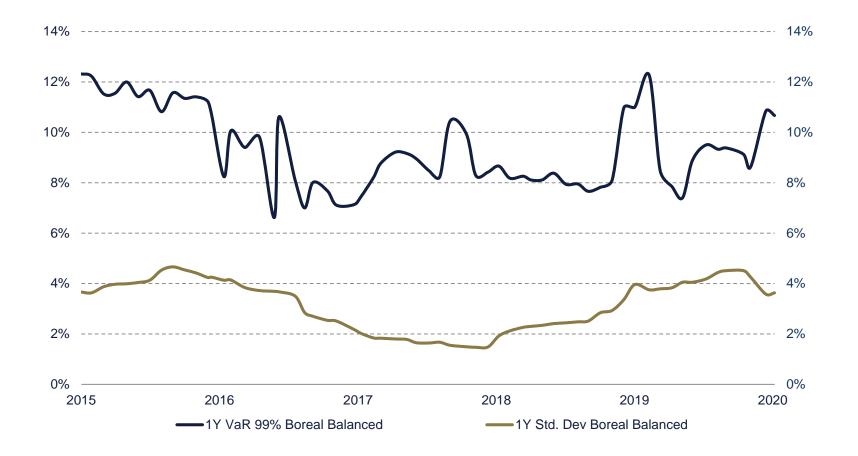
Strategic Asset Allocation

Boreal Balanced Portfolio – Asset Allocation evolution



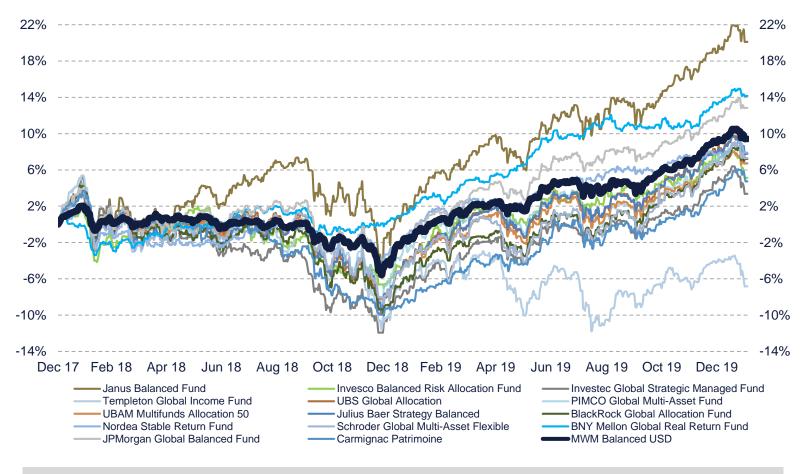








Boreal Balanced Portfolio – Peer comparison



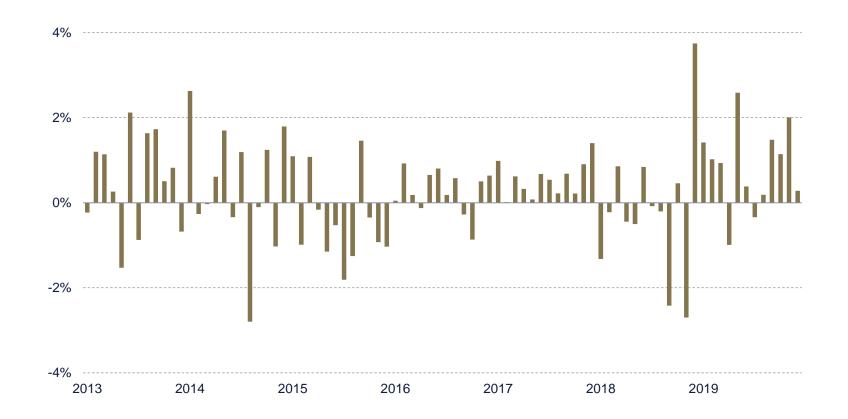
- Total Return (Ytd¹): 8th out of 15
- Standard Deviation (1 year¹): 3rd out of 15
- Downside Risk (1 year¹): 3rd out of 15
- Sharp Ratio (1 year¹): 4th out of 15

BOREAL CAPITAL MANAGEMENT

Boreal Balanced Portfolio – Ytd performance



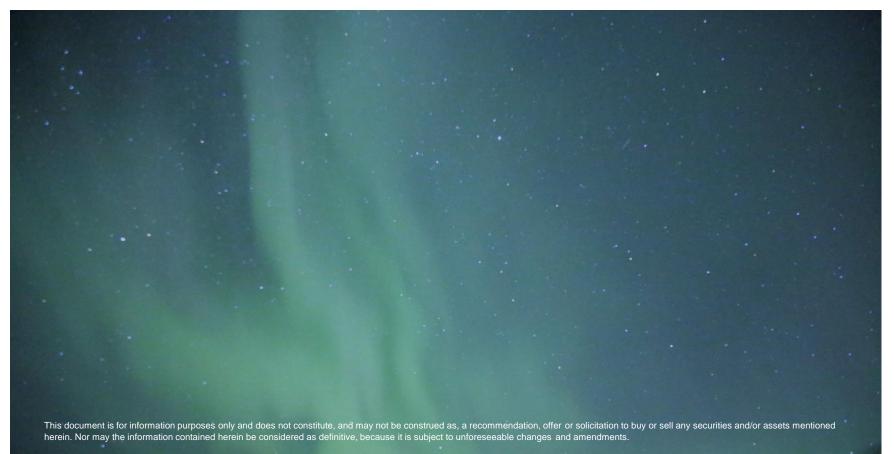




- Total Return (1 year1): 11.18%
- Total Return (3 year¹): 16.55%
- Total Return (Since Jan 13¹): 31.23%







Past performance does not guarantee future performance, and none of the information is intended to suggest that any of the returns set forth herein will be obtained in the future.

The fact that BCM can provide information regarding the status, development, evaluation, etc. in relation to markets or specific assets cannot be construed as a commitment or guarantee of performance; and BCM does not assume any liability for the performance of these assets or markets.

Data on investment stocks, their yields and other characteristics are based on or derived from information from reliable sources, which are generally available to the general public, and do not represent a commitment, warranty or liability of BCM.

